TIPS: FACULTY ADVANCEMENT, SUCCESS AND TENURE (FAST)

WEI HONG
SENIOR ASSOCIATE DEAN FOR FACULTY AFFAIRS
COLLEGE OF LIBERAL ARTS
PROFESSOR OF CHINESE
SCHOOL OF LANGUAGES AND CULTURES
OCTOBER 17, 2023



Promotion and Tenure Review Process

General

- Committee deliberations are confidential
- Individuals must be present for the discussion of your document
- Levels of review
 - Department/School (unit primary committee in Oct)
 - College (area committee in Nov)
 - University (campus committee Panels A, B and C, in Feb)
 - Board of Trustees (in April)

Tenure

- Assistant to Associate Professor (tenure associated with promotion)
- Associate to Tenured Associate (for faculty who come in as Associate without tenure)
- Immediate Tenure (for Associate with tenure elsewhere to be considered tenure at Purdue upon hiring)

General Information

- Units will do the most thorough review of your scholarship
 - Build a story
 - Celebrate your accomplishments
 - Explain your impact don't leave reviewers to guess
- Committee members at the College and University levels will read the letters from external reviewers very carefully

Tips - Promotion Document

- You create the document (Form 36)
 - Look at prior promotion documents
 - Look at the local guidelines (College and Dept/Unit)
 - Make sure to have others review your document and help you improve it before the committee reviews it
 - Listen to suggestions from senior faculty and mentors
 - You have the right to include what you want (you tell your story)
- External letters
 - Get to know individuals in your area at professional meetings ...virtual networking as an option
 - External reviewers need to be at "arms length" but should be knowledgeable about your area

Mentoring

- Seek your mentor(s) as early as possible
- Let them know about your work and overall wellbeing
- Review your P/T material
- Present you in dept primary committee meetings
- Mentors Checklist
- Network with other senior faculty

Impact of Hardships and/or Covid-19 on Faculty Productivity

- Extra effort in online teaching---new instructional methodology, preparation and grading; dealing with technology;
- Mentoring students who are in need due to Covid-19 impact on them;
- Canceled or postponed professional meetings affecting scholarly presentations and networking;
- Travel restrictions affecting field work and collaboration;
- Reduced grant opportunities affecting research progress and supporting graduate students;
- Extended review time from reviewers and publishers affecting timely progress of publications;
- Mental health, hardship and stress from childcare, senior care and overall challenges;
- Recognition from campus---automatic tenure clock extension directly due to Covid-19 and other issues that may cause research delays; documenting delayed work and impact;
- Holistic assessment of a candidate's readiness for promotion and tenure;

Processes – Promotion Document

Defining your scholarship

President's Office Form 36 NOMINATION FOR PROMOTION

7	BASIS OF NOMINATION - EMPHASIS OF SCHOLARSHIP (one or more areas must be checked)		
	Discovery		
	Learning		
	Engagement		
8	PRIMARY COMMITTEE VOTES	Yes	
9	Comments by Head of Department (or School)		
	Yes No No		

- National and international recognition

Best Practices

- Your promotion document
 - Start it now think about your scholarship, publication venues, grant agencies, collaborators, co-authors, etc
 - Think about external letter writers
- Make sure colleagues know what you are doing (via seminars, colloquia, talks, etc.) and document.
- Get involved professionally
 - Chair sessions at professional meetings
 - Organize workshops
 - Engage in collaborative work
- Document student mentoring activities (CLA guidelines, for example)

Form 36 on Student Mentoring

Student mentoring has been listed in Form 36, Item 5 and 6 under "Discovery" (as basis of nomination), and under "Learning", Items 6, 7, 8, 9, and under "Engagement", Items 1, 3, 6.

Examples of Active Student Mentoring

- Research activities that result in presentations and joint publications;
- Advising on student organizations and clubs;
- Service-learning and experiential coursework that involves substantial interaction with students and community;
- Study abroad and study away courses;
- Formal and informal programs for students and faculty interactions such as Faculty Fellow program, Summer Stay scholars, <u>DURI</u> (Discovery Park Undergrad Research Internships, undergraduate research conference, and honors courses, etc;

Resources and Policies for Climate, Success and Life at Purdue

- New Faculty Resources from the Office of the Provost
- Butler Center and ADVANCE Center for Faculty Success Coaching and Resource Network (CRN)
- Purdue Diversity Resource Office
- Office of Diversity, Inclusion and Belonging
- ADVANCE-Purdue and Center for Faculty Success
- National Center for Faculty Development and Diversity
- Purdue Faculty Association
- College of Liberal Arts Guidelines for Discovery and Student Mentoring
- Ask your Head about your dept's mentoring practices and policies
- Look for new faculty programs within Colleges and University
- Understand tenure clock extension policy
- Familiarize yourself with life in the community---cultures, sports, recreation, leisure, entertainment, dining, school and childcare, etc.

Faculty Support Resources

- Faculty/Instructor Academic Support Innovative Learning
- InnovativeLearningTeam@purdue.edu
- Office of the Vice Provost for Faculty Affairs (annual promotion and tenure memos)
- Dual Career Assistance Program
- Purdue Human Resources
- Purdue's Center for Healthy Living/Healthy Boiler
- Employee Assistance Program wellness and counseling services